21.9 Appendix I — Site Team Evaluation Rubric

THE STANDARDS OF ACCREDITATION SITE TEAM SCORING RUBRIC

Standard 1, Organization

The college must develop and follow its mission statement.
Intent: A well-developed mission statement is helpful in communicating the values and purpose of the college, as long as it is followed and reflected in the actual practices of the college.
What to look for: Evidence of overall teaching, research, and service commitment; commitment to professional DVM program or equivalent; commitment to provide instruction and clinical opportunities for students in a wide variety of domestic species, including food animal, equine, and companion animal; commitment to excellence in program delivery.
Y MD N
The college has a well-developed mission statement that is followed.
Comments:
An accredited college of veterinary medicine must be a part of an institution of higher learning accredited by an organization recognized for that purpose by its country's government.
Intent: The COE is recognized by the US Department of Education and Council on Higher Education Accreditation as a programmatic accreditor and does not evaluate independent veterinary colleges. Institutional accreditation in the United States, provincial recognition in Canada, and governmental recognition in other countries provides a measure of institutional quality assurance and accountability beyond the college level.
What to look for: The institutional accrediting body has been identified; the accreditation status of the university is provided; deficiencies noted by the accreditor that may impact compliance with the Standards of Accreditation are being addressed adequately.
The college is part of an institution accredited or federally recognized for this purpose. $\begin{array}{c c} Y & MD & N \\ \hline \Box & \Box & \Box \end{array}$
Comments:
A college may be accredited only when it is a major academic administrative division of the parent institution and is afforded the same recognition, status, and autonomy as other professional colleges in that institution.
Intent: Effective veterinary colleges are complex, multidisciplinary, and resource intensive. Access to senior institutional leaders is essential to ensure ongoing needs are fully appreciated and adequate resources are made available to sustain the teaching, research, and service mission of the college.
What to look for: A flow chart indicating the position of the college of veterinary medicine in the university structure; lines of authority and responsibility are shown; names and titles of principal administrative officers are provided to the level of college.
The college is a major academic administrative division of the university afforded the same recognition, status, and autonomy as other professional colleges. Y MD N
Comments:
The chief executive officer or dean must be a veterinarian. This individual must have overall budgetary

and supervisory authority necessary to assure compliance with accreditation standards. The officer(s) responsible for the professional, ethical, and academic affairs of the veterinary medical teaching hospital

or equivalent must also be (a) veterinarian(s).

Intent: Veterinary medicine is a unique, multidisciplinary health profession. Decisions affecting the education of veterinarians are best understood and administered by veterinarians.

What to look for: A flow chart of the organizational design of the college, listing names, titles (deans or chief executive officer, associate/assistant deans, directors, department heads, etc.), academic credentials, and assignments of the college administrators. Verify that the dean and chief academic officer of the hospital (or the individual with senior leadership responsibility for the clinical programs) are veterinarians.

The dean and academic head of the veterinary teaching hospital are veterinarians.	Y □	MD N □ □	
Comments:			
There must be sufficient administrative staff to adequately manage the affairs of the coappropriate to the enrollment and operation.			
Intent: Administrative staff (including administrators) play an essential role in all phases of college operation. The administrative staff and structure must be adequate to support students and faculty and fulfill the teaching, research and service mission of the college.			
What to look for: Description of the role of administrators (deans, associate/assistant deans, directors, department heads, including academic credentials), faculty, support staff, and students in the governance of the college; listing of major college committees including committee charge, appointment authority, terms of service (term length/rotation), and current members;			
College committee structure, representation, and function are adequate to meet the operational needs of the college effectively.	Y □	MD N □ □	
Sufficient administrative staff is present to support the operational needs of the college.	Y	MD N	
Does the college plan to change its current organization?	YES	S NO	
Intent: Accreditation site visits represent a snapshot of current conditions. However, program sustainability can be positively or negatively impacted by planned organizational changes.			
What to look for: A rationale and summary of planned organizational changes in and how the planned changes are expected to improve the existing conditions or anticipated future needs.			ines
The college must create an academic environment that does not discriminate and seeks to enhance diversity, consistent with applicable law. Diversity may include, but is not limited to, race, religion, ethnicity, age, gender, gender identity, sexual orientation, cultural and socioeconomic background, national origin, and disability.			
Intent: The college must have policies and activities that demonstrate the value within the institution and the workplace outside the institution.	of a d	iverse cu	ılture
What to look for: policies and procedures, activities, recruiting strategies and other evidence to show that a diverse culture is valued.			
Policies and procedures and college activities demonstrate an institutional value and commitment to promoting a diverse academic and workplace environment.	YES	S NO	
Comments:			
Overall, can the college be said to be in compliance with Standard 1?	YES □	MD	NO □
Standard 2, Finances			

Finances must be adequate to sustain the educational programs and mission of the college.

Cour	ncil or	ı Education	Policies	and Pro	coduros
Cou	ncu or	ı Luucuuvi	i i viicies	unu 1 10	ceuures

Intent: Veterinary colleges must have adequate, sustainable financial resources to fulfill the teaching, research, and service mission.

What to look for: Documentation and data including a financial summary and analysis of actual revenues and expenses for the past five years; actual or projected revenues and expenses for current year; and actual or projected revenues and expenses for next year. Financial analyses must demonstrate adequate, sustainable financial resources to fulfill the teaching, research, and service mission

mission		
Analysis of revenues and expenditures for the past five years demonstrate adequate, sustainable financial resources to fulfill the teaching, research, and service mission.	Y □	MD N □ □
Financial resources are adequate and deployed efficiently and effectively to:		
Support all aspects of the mission, goals, and strategic plan	Y □	MD N □
Ensure stability in the delivery of the program	Y □	MD N □ □
Allow effective faculty, administrator, and staff recruitment, retention, remuneration, and development	Y □	MD N □ □
Maintain and improve physical facilities, equipment, and other educational and research resources	Y □	MD N □ □
Enable innovation in education, inter-professional activities, research and other scholarly activities, and practice	Y □	MD N □ □
Measure, record, analyze, document, and distribute assessment and evaluation activities	Y □	MD N □ □
Ensure an adequate quantity and quality of practice sites and preceptors are provided to support the curriculum, as needed	Y □	MD N □ □
Comments:		
	,	

Colleges with non DVM undergraduate degree programs must clearly report finances (expenditures and revenues) specific to those programs separately from finances (expenditures and revenues) dedicated to all other educational programs.

Intent: It is important to evaluate the impact non DVM, undergraduate degree programs offered by the college have on the professional program.

What to look for: Clear reporting of the expenditures and revenues specific to non DVM, undergraduate degree programs offered by the college and impact on the DVM program.

Non DVM undergraduate degree programs offered by the college do not adversely \mathbf{Y} \mathbf{MD} \mathbf{N} affect resources available to deliver the professional program.

Comments:

Clinical services, field services, and teaching hospitals must function as instructional resources. Instructional integrity of these resources must take priority over financial self-sufficiency of clinical services operations.

Intent: Efficient operation of clinical services is highly encouraged, but must not take precedence over the educational mission of the college.

What to look for: Evidence that adequate resources for instruction and clinical opportunities are provided for students in a wide variety of domestic species, including food animal, equine, and companion animal; commitment to excellence in program delivery.

Council on Education Policies and Procedures Clinical services, field services, and teaching hospitals function as instructional resources	Y □	MD N	ſ
Instructional integrity of these resources takes priority over financial self-sufficiency of clinical services operations (educational objectives take priority)	Y □	MD N	I
Comments:			
Overall, can the college be said to be in compliance with Standard 2?	YE:	S MD	NO □
Standard 3, Physical Facilities and Equipment			
All aspects of the physical facilities must provide an appropriate learning environment. Safety of personnel and animals must be a high priority. Classrooms, teaching laboratories, teaching hospitals, which may include but are not limited to ambulatory/field service vehicles, seminar rooms, and other teaching spaces shall be clean, maintained in good repair, and adequate in number, size, and equipment for the instructional purposes intended and the number of students enrolled.			
Administrative and faculty offices and research laboratories must be sufficient for the mand staff.	ieeds	of the f	faculty

An accredited college must maintain an on-campus veterinary teaching hospital(s), or have formal affiliation with one or more off-campus veterinary hospitals used for teaching. Appropriate diagnostic and therapeutic service components including but not limited to pharmacy, diagnostic imaging, diagnostic support services, isolation facilities, intensive/critical care, ambulatory/field service vehicles, and necropsy facilities to support the teaching hospital(s) or facilities must be provided to support the teaching hospital(s) or facilities with operational policies and procedures posted in appropriate places.

Intent: Colleges must have adequate and appropriate physical facilities to facilitate interaction among administration, faculty and students. The physical facilities must meet legal standards and be safe, well maintained, and adequately equipped. Colleges must demonstrate compliance with relevant institutional practices and the American Disabilities Act to provide appropriate access to learning and clinical facilities for students with disabilities.

What to look for:

Evidence that all aspects of the physical facilities provide an appropriate learning environment for the number of students enrolled, including students with disabilities. Effective biosecurity and safety measures are in place and regularly monitored.

Classrooms, teaching laboratories, teaching hospitals, which may include but are not limited to ambulatory/field services vehicles seminar rooms and other teaching spaces are

amountatory/need services venicles, seminar rooms, and other teaching spaces are.	
Clean and well maintained	Y MD N □ □ □
Adequate in number, size, and equipment for the instructional purposes intended.	Y MD N □ □
Adequate in number, size, and equipment for the number of students enrolled.	Y MD N □ □ □
Administrative and faculty offices and research laboratories are sufficient for the needs of faculty and staff.	Y MD N □ □
Adequate on-campus veterinary teaching hospital(s), or formal affiliation with one or more adequate off-campus veterinary hospitals are provided for teaching.	Y MD N □ □
Diagnostic and therapeutic service components, including but not limited to the following are available that reflect contemporary standards and provide an adequate learning environment:	
Pharmacy	Y MD N □ □ □

Council on Education Policies and Procedures Y MD N Diagnostic imaging Y MD N Diagnostic support services Y MD N Isolation facilities Y MD N Intensive/critical care Y MD N Ambulatory/field service vehicles Y MD N Necropsy facilities Effective college and/or institutional biosecurity officer/committee and safety officers Y MD N responsible for clinical and research facilities in place Y MD N Evidence that building materials, especially flooring and wall surfaces are in good repair, promote animal and personnel safety, and can be adequately disinfected for infectious disease control MD N Operational policies and procedures are posted in appropriate places. Protocols (SOP's) for Isolation units or other biosecurity areas are posted or readily Y MD N accessible Y MD N If Isolation units do not have separate external entrances, appropriate protocols for admission of isolation patients are in place Evidence of appropriate controlled substance management and auditing in the hospital Y MD N pharmacy, at distributed dispensing sites in clinical facilities and in ambulatory facilities, including policies related to student access to/use of controlled substances Y MD N Evidence of safe handling of chemotherapeutic/cytotoxic drugs MD N Evidence of regular monitoring of radiation safety Evidence of regular monitoring (at least annually) of formaldehyde levels in anatomy Y MD N laboratories and compliance with OSHA or other state regulations Y MD N Evidence that learning and clinical facilities are accessible to disabled students

Comments:

Facilities for the housing of animals used for teaching and research shall be sufficient in number, properly constructed, and maintained in a manner consistent with accepted animal welfare standards. Adequate teaching, laboratory, research, and clinical equipment must be available for examination, diagnosis, and treatment of all animals used by the college.

Intent: Teaching and research animals must be maintained and cared for in accordance with the accepted animal welfare standards including the Animal Welfare Act

What to look for: Evidence that the housing and care provided for teaching and research animals is consistent with the Animal Welfare Act and other accepted animal welfare standards, for example, an appropriately functioning Institutional Animal Care and Use Committee (IACUC) is in place, favorable USDA inspection reports, and AAALAC accreditation (not required). Evidence that the

Council on Education Policies and Procedures college/institutional biosecurity/safety committee is appropriately structured and functions effectively are covered in 3.7 above. Housing for teaching and research animals provides sufficient space that is properly Y MD N constructed and maintained in accordance with accepted animal welfare standards. Adequate teaching, laboratory, research, and clinical equipment are available for MD N examination, diagnosis, and treatment of all animals used by the college. Y MD N Adequate safety and facilities management plans are in place and followed. **Comments:** YES MD Overall, can the college be said to be in compliance with Standard 3? Standard 4, Clinical Resources Normal and diseased animals of various domestic and exotic species must be available for instructional purposes, either as clinical patients or provided by the institution. While precise numbers are not specified, in-hospital patients and outpatients including field service/ambulatory and herd health/production medicine programs are required to provide the necessary quantity and quality of clinical instruction. The program must be able to demonstrate, using its assessment of clinical competency outcomes data, that the clinical

resources are sufficient to achieve the stated educational goals and mission.

It is essential that a diverse and sufficient number of surgical and medical patients be available during an on-campus clinical activity for students' clinical educational experience. Experience can include exposure to clinical education at off-campus sites, provided the college reviews these clinical experiences and educational outcomes. Further, such clinical experiences should occur in a setting that provides access to subject matter experts, reference resources, modern and complete clinical laboratories, advanced diagnostic instrumentation and ready confirmation (including necropsy). Such examples could include a contractual arrangement with nearby practitioners who serve as adjunct faculty members and off-campus field practice centers. The teaching hospital(s) shall provide nursing care and instruction in nursing procedures. A supervised field service and/or ambulatory program must be maintained in which students are offered multiple opportunities to obtain clinical experience under field conditions. Under all situations students must be active participants in the workup of the patient, including physical diagnosis and diagnostic problem oriented decision-making.

Intent: The clinical resources available through the veterinary college should be sufficient to ensure the breadth and quality of outpatient and inpatient teaching. These resources include adequate numbers and types of patients (e.g., species, physiologic status, intended use) and physical resources in appropriate learning environments.

What to look for: Documentation and analysis of caseload in the Teaching Hospital, Ambulatory/Field Service, Herd/Flock Programs, and Off-campus Facilities for the past five years; Analysis must demonstrate the availability of adequate, sustainable numbers of diseased animals to fulfill the teaching, research, and service mission. The number and variety of normal animals must be consistent with student enrollment. Assess the college response to increasing/decreasing medical resources and efforts to maximize the teaching value of each case across the curriculum. Core offcampus clinical sites must provide an appropriate learning environment.

There are adequate numbers of normal and diseased animals; analysis of five-year caseload data are consistent with student enrollment	Y MD N □ □ □
There is an adequate mix of domestic and exotic animal species	Y MD N □ □
	Y MD N

Council on Education Policies and Procedures There are adaptive numbers of in bospital patients and outpatients	
There are adequate numbers of in-hospital patients and outpatients	
There is adequate access to a reasonable number of surgical and medical patients	Y MD N
There are adequate number of patients available for instructional purposes, either as	□ □ □ V MD N
clinical patients or provided by the institution.	
Core off-campus clinical experiences occur in settings/field practice centers that provide:	
	Y MD N
Consistent and appropriate access to subject matter expertise.	
	Y MD N
Adequate reference resources	
	Y MD N
Access to modern and complete clinical laboratories	
Sufficient access to advanced diagnostic instrumentation and ready	Y MD N
confirmation (including necropsy)	
	Y MD N
Appropriate numbers of adjunct faculty members	
	Y MD N
Students have multiple opportunities to obtain clinical experience under field conditions.	
Students are active participants in the workup of the patient including physical diagnosis	Y MD N
and diagnostic problem-oriented decision making and client communication	
Comments:	
Medical records must be comprehensive and maintained in an effective retrieval system to support the teaching, research, and service programs of the college.	
Intent: Comprehensive, retrievable medical records are an essential instructional re	esource for student
learning and fulfillment of the research and service mission. Although not specifically mentioned in the P&P, it is understood that the medical is	records include the
record keeping and tracking of controlled substances. This is considered under pha	
3 but should be documented within this standard as well.	
What to look for: Evidence of effective, retrievable medical recordkeeping across areas.	clinical service
A comprehensive medical records system is maintained and kept in an effective retrieval	Y MD N
system for major species	
Comments:	
	YES MD NO
Overall, can the college be said to be in compliance with Standard 4?	

Standard 5, Information Resources

Timely access to information resources and information professionals must be available to students and faculty at core training sites. The college shall have access to the human, digital, and physical resources for retrieval of relevant veterinary and supporting literature and development of instructional materials,

and provide appropriate training for students and faculty. The program must be able to demonstrate, using its outcomes assessment data, that students are competent in retrieving, evaluating, and efficiently applying information through the use of electronic and other appropriate information technologies.

Intent: Timely access to information resources and information professionals is essential to veterinary medical education, research, public service, and continuing education.

What to look for: Evidence that the college provides adequate access to the human, digital, and physical resources for students, faculty, staff, and graduate students for information retrieval and the development of instructional materials.

	Y	MD	N
Access to information resources for students and faculty is adequate on and off-campus			l
The qualifications of personnel who support learning and information technology resources for faculty and students are adequate	Y □	MD □ □	
Access to personnel who support learning and information technology resources for faculty and students is adequate	Y □	MD	
Access to qualified personnel necessary for development of instructional materials is adequate	Y □	MD	
The college provides adequate access to the information technology resources necessary for development of instructional materials.	Y □	MD	
The college provides adequate resources (training, support) for students to improve their skills in accessing and evaluating information relevant to veterinary medicine from sources in various media	Y	MD	
Students demonstrate skills in retrieving, evaluating, and applying information through information technologies	Y □	MD	
Current plans for improvement are adequate, if indicated.	Y □	MD	
Comments:			
Overall, can the college be said to be in compliance with Standard 5?	YE	S ME	NO
Standard 6, Students			
The number of professional degree students, DVM or equivalent, must be consistent with and the mission of the college. The program must be able to demonstrate, using its outco data, that the resources are sufficient to achieve the stated educational goals for all enrolled.	omes	assess	ment
Intent: Accredited colleges must have sufficient resources to accommodate the nu enrolled and meet the stated mission.	mbei	of stud	lents
What to look for: Evidence that the facilities, number of faculty and staff, and pre- resources are sufficient to meet student needs. Analyze five-year trends for enrolls minorities, and the number of students in other educational programs offered by the	ment	, the pe	
Facilities, number of faculty and staff, and pre-clinical/clinical resources are sufficient to meet student needs	Y □	MD	
Comments:			
Colleges should establish post-DVM/VMD programs such as internships, residencies and degrees (e.g., MS, PhD), that complement and strengthen the professional program and affect the student experience.			

Intent: Post-DVM training programs and the presence of interns, residents, and graduate students enrich the learning environment for professional students

What to look for: The number of post-DVM students over the last five years and appropriate integration of interns, residents, and graduate students into the educat professional students. On clinical rotations, there should be sufficient caseload to education of professional students and interns and residents with appropriate bala professional student and intern exposure to, and opportunity to participate in, entr skills/competencies.	ion of supponce b	f ort the etween
College has established post-DVM/VMD programs such as internships, residencies and advanced degrees (e.g., MS, PhD), that complement and strengthen the professional program and do not adversely affect the student experience	Y □	MD N □ □
Comments:		
Student support services must be available within the college or university. These must not limited to, appropriate services to support student wellness and to assist with meeting and personal challenges of the DVM program; support for students with learning or oth and support extra-curricular activities relevant to veterinary medicine and professional graphs.	the dis	academic sabilities;
The college or parent institution must provide information and access to counseling serve financial aid, debt management, and career advising. Career advising must include select experiences.		
Intent: To ensure student support services are readily available and adequate.		
What to look for: Evidence that the college provides adequate student services for students enrolled, including registration, testing, mentoring/advising, counseling (health), tutoring, services for students with disabilities, financial aid, debt manage assistance, and clubs and organizations	caree	er and menta
Adequate student support services are available within the college or university, including mental health counseling, career, and financial advising	Y	MD N □ □
Comments:		
The college must promote an inclusive institutional climate that fosters diversity within consistent with applicable law.		
Intent: Accredited colleges must demonstrate through policies, procedures, and a diverse student body is valued.	ctivit	ies that a

What to look for: Evidence that the college has policies and procedures in place that are enforced to promote diversity and inclusion within the student body.

The college has policies and procedures in place that are enforced to promote diversity \mathbf{Y} \mathbf{MD} \mathbf{N} within the student body. \square \square

Comments:

In relationship to enrollment, the colleges must provide accurate information for all advertisements regarding the educational program by providing clear and current information for prospective students. Further, printed catalog or electronic information, must state the purpose and goals of the program, provide admission requirements and procedures, state degree requirements, present faculty descriptions, provide an accurate academic calendar, clearly state information on educational cost and debt risk, for the college. The college must provide information on procedures for withdrawal including the refund of student's tuition and fees as allowable. Information available to prospective students must include relevant requirements for professional licensure.

Intent: Accredited colleges must provide accurate, complete information for recruiting purposes. The college catalog should provide accurate admission requirements and procedures, withdrawal processes, financial aid information, licensure requirements, and an accurate academic calendar.

What to look for: Evidence the college provides accurate, complete information purposes on its web site, catalog, and advertisements covering area listed below	
College provides clear and current information for prospective students	Y MD N □ □ □
Printed catalog or electronic information:	
States the purpose and goals of the program	Y MD N □ □ □
Provides admission requirements and procedures	Y MD N □ □ □
States degree requirements	Y MD N □ □ □
Presents faculty descriptions	Y MD N
States information on tuition and fees	Y MD N
States procedures for withdrawal	Y MD N
Gives necessary information for financial aid programs	Y MD N
Provides an accurate academic calendar	Y MD N
Includes relevant requirements for licensure	Y MD N □ □ □
Comments:	
Each accredited college must provide a mechanism for students, anonymously if they suggestions, comments, and complaints regarding compliance of the college with the SAccreditation. These materials shall be made available to the Council annually.	
Intent: This is a USDE recognition requirement. It represents another method to the evidence gathered for accreditation decisions is complete.	help ensure that
What to look for: A reasonable mechanism for students to comment anonymous college's compliance with the 11 Standards of Accreditation. If comments have how has the College responded?	
College provides a mechanism for students, including anonymous means, if students wish, to offer suggestions, comments, and complaints regarding compliance of the college with the Standards of Accreditation.	Y MD N □ □ □
Student comments have been made available to the Council annually	Y MD N □ □ □
Comments:	
Overall, can the college be said to be in compliance with Standard 62	YES MD NO □ □ □

Overall, can the college be said to be in compliance with Standard 6?

Standard 7, Admission

The college must have a well-defined and officially stated admissions policy and a process that ensures a fair and consistent assessment of applicants.

Intent: Accredited colleges are expected to have a fair and unbiased admission policy (selection process and minimum criteria) that is clearly stated and easily accessible for prospective students.

What to look for: The admissions process should be standardized as much as possible to ensure applicants are evaluated fairly and consistently. The admissions process and minimum criteria for acceptance must be clearly stated in the college catalogue and web site.

The college has a well-defined admissions policy that is fair and unbiased

The selection process is fair and unbiased	Y MD N
Academic performance criteria indicate reasonable potential for successful completion of the professional curriculum	Y MD N □ □ □
The admissions policy is clearly stated and readily accessible	Y MD N □ □
Comments:	

The policy must provide for an admissions committee, a majority of whom must be full-time faculty members. The committee must make recommendations regarding the students to be admitted to the professional curriculum upon consideration of applications of candidates who meet the academic and other requirements as defined in the college's formal admission policy.

Intent: A properly appointed faculty committee is expected to be responsible for developing and implementing the admissions process and criteria, and making recommendations regarding the candidates admitted to college.

What to look for: The majority of the admissions committee must be full-time faculty members. Adequate training should be provided for committee members and others involved in the selection process to ensure applicants are evaluated fairly and consistently. Rotating terms for committee members is considered best practice. Recommendations for admission to the college are made by the admissions committee according to the stated criteria. The admissions committee should periodically evaluate the success of the admissions process.

	Y	MD N
Admission policy provides for an admissions committee		
Majority of the admission committee are full-time faculty members.	Y	MD N
An adequate training program is in place to ensure the admissions process is conducted fairly and consistently for all applicants	□ Y	□ □ N □ □ □
Committee makes recommendations regarding the students to be admitted to the professional curriculum	Y □	$\begin{array}{c c} MD & N \\ \hline \Box & \Box \end{array}$
Candidates recommended meet the academic and other requirements defined in the college's formal admission policy	Y □	MD N □ □
Five-year trends for applicant/position and offers made/acceptances are stable	Y □	MD N □ □
Five-year trends for absolute and relative student attrition are consistent with the mission	Y	MD N

Council on Education Policies and Procedures of the college			
The admissions committee periodically assesses the success of the selection process to meet the mission of the college	YES □	NO □	
Comments:			
The college must demonstrate its commitment to diversity and inclusion through its recruadmission processes, as consistent with applicable law. The college's admissions policies discriminatory, as consistent with applicable law.			
Intent: The college must demonstrate its commitment to a diverse student body the admissions policies and procedures	nrough it	S	
What to look for: A commitment to a diverse student body, as is consistent with a The admissions policies and procedures demonstrate a commitment to a diverse and inclusive student body.	applicabl YES □	e laws. NO □	
Subjects for admission must include those courses prerequisite to the professional programedicine, as well as courses that contribute to a broad general education. The goal of preducation shall be to provide a broad base upon which professional education may be builtielong learning with continued professional and personal development.	e-veterin	ary	
Intent: The goal of pre-veterinary education shall be to provide a broad base upon professional education may be built, leading to lifelong learning with continued personal development.		nal and	
What to look for: The pre-veterinary curriculum includes requirements to prepare students for the professional curriculum, as well as a broad base for professional and personal development and lifelong learning.			
Subjects for admission includes courses prerequisite to the professional program in veterinary medicine	Y M □ □	D N	
Subjects for admission include courses that contribute to a broad general education.	Y M □ □	D N □	
Comments:			
Factors other than academic achievement must be considered for admission criteria.			
Intent: Effective veterinarians have a number of attributes unrelated to academic performance. Accredited colleges are required to consider other factors that contribute to the ability of their graduates to be successful members of the profession What to look for: Non-academic factors must be included in the selection process, for example,			
experience with animals and an understanding of veterinary medicine, effective in skills, leadership experience, economically disadvantaged background, etc.	-		
Factors other than academic achievement are considered for admission	Y M1	D N □	
Selected candidates meet academic and non-academic requirements as defined in the college's formal admission policy	Y M∃	D N □	
Transfer policies are academically appropriate and the five-year trend for admittance is reasonable based on available resources.	Y M1	D N □	
Comments:			
	YES :	MD NO	

Standard 8, Faculty

Comments:

Faculty numbers and	qualifications must b	e sufficient to	deliver the educ	cational program (and fulfill the
mission of the college.					

Intent: Accredited veterinary colleges must have a cohort of faculty members with the qualifications and time needed to deliver the curriculum and to meet the other needs and mission of the college.

What to look for: Evidence that the number of faculty with appropriate qualifications in each of

functional area are adequate to deliver the didactic and clinical curriculum and fulfithe college.				
The curricular responsibilities of faculty lost over the last five years have been replaced through faculty renewal, other appropriate personnel, or mitigated by curricular change.	Y □	MD N □ □		
	Y □	MD N □		
Comments:				
Participation in scholarly activities is an important criterion in evaluating the faculty and the college. The college shall give evidence that it utilizes a well-defined and comprehensive program for the evaluation of the professional growth, development, and scholarly activities of the faculty.				
Intent: A comprehensive faculty evaluation program stimulates continuous professional development				
What to look for: Evidence that promotion and tenure policies and procedures and annual performance review process include consideration of professional growth, development, and scholarly activity, for example, student and peer course evaluations, publications, research funding etc.				
The conege unimed und comprehensive program to the community	Y □	MD N □ □		
7	Y □	MD N □ □		

Academic positions must offer the security and benefits necessary to maintain stability, continuity, and competence of the faculty.

Intent: Accredited colleges must provide adequate security and benefits to maintain a stable group of core faculty to provide continuity and assure ongoing faculty competence

What to look for: Evidence that security and benefits are adequate to attract and retain competent faculty, for example, competitive salary and benefit packages, adequate start-up funds, support for professional activities, such as, scientific meetings, invited presentations, sabbatical leave, development in methods of effective teaching.

	Y	MD N
Faculty turnover the last five years is within normal limits (typically $\leq 10\%$)		
Adequate professional development opportunities are available for faculty growth	Y	MD N
Academic positions offer adequate security and benefits to attract and retain qualified	Y	MD N
faculty		

Council on Education Policies and Procedures	
Comments:	
The college must cultivate a diverse faculty through its hiring policies and retention prowith applicable law. The college must demonstrate its ongoing efforts to achieve parity opportunities and compensation	
Intent: Accredited colleges must demonstrate a commitment to diversity among	the faculty.
What to look for: Policies and procedures in recruiting and retention activities the diverse faculty.	nat promote a
The college demonstrates that it values faculty diversity through its recruitment and retention policies	Y MD N □ □ □
Comments:	
Part-time faculty, residents, and graduate students may supplement the teaching efforts permanent faculty if appropriately integrated into the instructional program.	of the full-time
Intent: To ensure adequate full-time, permanent faculty members are present to e supervise teaching assignments of part-time faculty, residents, and interns. When need to engage part-time faculty or locums for didactic teaching or clinical rotatic curricular objectives, it is important to assess plans for hiring permanent faculty instruction, especially in core disciplines, so that there is stability, so students ha to this disciplinary expertise.	reas colleges may ons, to meet to provide this
What to look for: Evidence that full-time, permanent faculty provide adequate su time faculty, residents, and interns. If part-time faculty are used, evidence that th stability/consistency of curricular contributions and that there are plans to replace with permanent faculty. If residents and graduate students are used in instruction students, evidence that they are appropriately mentored in effective teaching and responsible for student grades for didactic and clinical courses/rotations.	ere is e these faculty n of professional
Full-time, permanent faculty ensure supplementary teaching efforts by part-time faculty, residents, and graduate students are appropriately integrated into the instructional program	Y MD N □ □ □
The amount of the core curriculum delivered by part-time faculty does not impact the effectiveness or quality of the educational program and that student access to this disciplinary expertise is not compromised	Y MD N □ □ □
Comments:	
	YES MD NO
Overall, can the college be said to be in compliance with Standard 8?	
Standard 9, Curriculum	
The curriculum shall extend over a period equivalent to a minimum of four academic y minimum of one academic year of hands-on clinical education. The curriculum and ed should initiate and promote lifelong learning in each professional degree candidate.	
Intent: Adequate coverage of the material necessary to educate a competent veter minimum of four academic years, including at least one academic year of handseducation.	
What to look for: The curriculum extends an equivalent of four academic years, is minimum of one academic year of hands-on, clinical education	including a
The curriculum extends an equivalent of four academic years; including a minimum of one academic year of hands-on, clinical education	Y MD N □ □ □
Comments:	

The curriculum in veterinary medicine is the purview of the faculty of each college, but must be managed centrally based upon the mission and resources of the college. There must be sufficient flexibility in curriculum planning and management to facilitate timely revisions in response to emerging issues, and advancements in knowledge and technology. The curriculum must be guided by a college curriculum committee. The curriculum as a whole must be reviewed at least every seven (7) years. The majority of the members of the curriculum committee must be full-time faculty. Curriculum evaluations should include the gathering of sufficient qualitative and quantitative information to ensure the curriculum content provides current concepts and principles as well as instructional quality and effectiveness.

Intent: The curriculum must be established by a competent faculty and managed centrally by the dean's office in conjunction with an appropriately configured faculty curriculum committee according to the stated mission of the college. The curriculum requires regular review and management by the curriculum committee based on the collection and analysis of sufficient qualitative and quantitative evidence.

What to look for: The curriculum is regularly reviewed and managed by an appropriately configured faculty curriculum committee (e.g., staggered terms of appointment or rotating membership). A holistic review of the curriculum that has occurred within the last seven years or is currently in review. This does not require the curriculum to be revised, but that all facets of the curriculum, as one unit, is reviewed Curricular review should include the collection and analysis of sufficient qualitative and quantitative data to ensure curricular revisions promote instructional quality and effectiveness and include current concepts and principles necessary to meet societal needs.

The majority of the members of the curriculum committee are full-time faculty.	Y I	MD N □ □
The curriculum is regularly reviewed and managed (revised), as indicated, by the dean's office in conjunction with an appropriately configured college curriculum committee.	Y	MD N
	Y I	□ □ MD N
Adequate process for assessing curricular overlaps, redundancies, omissions	Ш	
The curriculum, as a whole has been reviewed within the last seven years.	Y I	MD N □ □
Comments:		

The curriculum must provide:

- a. an understanding of the central biological principles and mechanisms that underlie animal health and disease from the molecular and cellular level to organismal and population manifestations.
- b. scientific, discipline-based instruction in an orderly and concise manner so that students gain an understanding of normal function, homeostasis, pathophysiology, mechanisms of health/disease, and the natural history and manifestations of important animal diseases, both domestic and foreign.
- c. instruction in both the theory and practice of medicine and surgery applicable to a broad range of species. The instruction must include principles and hands-on experiences in physical and laboratory diagnostic methods and interpretation (including diagnostic imaging, diagnostic pathology, and necropsy), disease prevention, biosecurity, therapeutic intervention (including surgery), and patient management and care (including intensive care, emergency medicine and isolation procedures) involving clinical diseases of individual animals and populations. Instruction should emphasize problem solving that results in making and applying medical judgments.
- d. instruction in the principles of epidemiology, zoonoses, food safety, the interrelationship of animals and the environment, and the contribution of the veterinarian to the overall public and professional healthcare teams.

- e. opportunities for students to learn how to acquire information from clients (e.g. history) and about patients (e.g. medical records), to obtain, store and retrieve such information, and to communicate effectively with clients and colleagues.
- f. opportunities throughout the curriculum for students to gain an understanding of professional ethical, legal, economic, and regulatory principles related to the delivery of veterinary medical services; personal and business finance and management skills; and gain an understanding of the breadth of veterinary medicine, career opportunities and other information about the profession.
- g. Opportunities throughout the curriculum for students to gain and integrate an understanding of the important influences of diversity and inclusion in veterinary medicine, including the impact of implicit bias related to an individual's personal circumstance on the delivery of veterinary medical services.
- h. knowledge, skills, values, attitudes, aptitudes and behaviors necessary to address responsibly the health and well-being of animals in the context of ever-changing societal expectations.
- i. fair and equitable assessment of student progress. The grading system for the college must be relevant and applied to all students in a fair and uniform manner.

Intent: Accredited veterinary colleges must prepare entry level veterinarians with sufficient understanding of basic biomedical sciences, clinical sciences, and effective clinical and professional skills to meet societal needs

What to look for: Evidence that the curriculum provides all the curricular elements listed in the standard.

Stated curricular objectives are appropriate and clearly integrated into individual courses The curricular digest indicates courses and rotations as a whole provide appropriate rigor	Y D Y	MD N MD N
and sequence to meet curricular objectives and the mission of the college		
Curricular changes since the last accreditation site visit reflect appropriate curricular	Y	MD N
review and management		
Self-identified curricular weaknesses have been or are being addressed by the curriculum committee in a timely manner	Y □	MD N □ □
Preceptor and externship programs are effectively managed and evaluated by faculty to	Y	MD N
ensure educational objectives are met		
Curriculum content provides current concepts and principles that underlie animal health and disease	Y □	MD N □ □
Curriculum covers mechanisms from the molecular and cellular level to organismal and population manifestations	Y □	MD N □ □
Evidence of students' understanding of normal function, homeostasis, pathophysiology, mechanisms of health/disease, and the natural history and manifestations of important domestic animal diseases is adequate	Y □	MD N □ □
Evidence of students' understanding of normal function, homeostasis, pathophysiology, mechanisms of health/disease, and the natural history and manifestations of important foreign animal diseases is adequate	Y □	MD N □
	Y	MD N
Curricular delivery is rooted in scientific, discipline-based instruction		
Evidence of high quality and effective instruction in theory and practice of medicine and surgery applicable to a broad range of species is adequate	Y □	MD N □ □
Instruction includes principles and hands-on experience in physical and laboratory diagnostic methods and interpretation (including diagnostic imaging, diagnostic	Y	MD N

Overall, can the college be said to be in compliance with Standard 9?	YES MD NO □ □ □
Comments:	
Adequate procedures in place to uphold academic standards The grading system is relevant and applied to all students in a fair and uniform manner.	Y MD N □ □ □ Y MD N □ □ □
Assessment of student progress is fair and equitable.	Y MD N □ □ □
Curriculum provides for knowledge, skills, values, attitudes, aptitudes and behaviors necessary to address responsibly the health and well-being of animals in the context of ever-changing societal expectations	Y MD N □ □ □
Opportunities throughout the curriculum for students to gain an understanding of the breadth of veterinary medicine, career opportunities and other information about the profession.	Y MD N □ □ □
Opportunities throughout the curriculum for students to gain an understanding of the influence of diversity and inclusion in veterinary medicine, and the impact of implicit bias related to personal circumstance in the delivery of veterinary medical services.	Y MD N □ □ □
Opportunities throughout the curriculum for students to gain an understanding of professional ethical, legal, economic, and regulatory principles related to the delivery of veterinary medical services; personal and business finance and management skills; and gain an understanding of the breadth of veterinary medicine, career opportunities and other information about the profession.	Y MD N □ □ □
Instruction allows for opportunities to obtain, store and retrieve medical records information, and to communicate effectively with clients and colleagues.	Y MD N □ □
Instruction allows for opportunities for students to learn how to acquire information from clients (e.g. history) and about patients (e.g. medical records).	Y MD N □ □ □
Instruction includes principles of epidemiology, zoonoses, food safety, the interrelationship of animals and the environment, and the contribution of the veterinarian to the overall public and professional healthcare teams	Y MD N □ □
Instruction emphasizes problem-solving that results in making and applying medical judgments	Y MD N □ □ □
Instruction includes principles and hands-on experience involving clinical diseases of individual animals and populations	Y MD N □ □ □
Instruction includes patient management and care (including intensive care, emergency medicine and isolation procedures)	Y MD N □ □ □
Instruction includes principles and hands-on experience in therapeutic intervention (including surgery)	Y MD N □ □ □
Instruction includes principles and hands-on experience in biosecurity	Y MD N □ □ □
Instruction includes principles and hands-on experience in disease prevention	Y MD N
Council on Education Policies and Procedures pathology, and necropsy)	

Standard 10, Research Programs

The college must maintain substantial research activities of high quality that integrate with and strengthen the professional program. The college must demonstrate continuing scholarly productivity

and must provide opportunities for any interested student in the professional veterinary program to be exposed to or participate in on-going high-quality research. All students must receive training in the principles and application of research methods and in the appraisal and integration of research into veterinary medicine and animal health.

Intent: The research standard serves to ensure student exposure to performance of high quality research and ability to acquire, evaluate, and use new knowledge. The development and maintenance of a community of scholars enhances the educational experience for students. DVM students must be introduced to how new knowledge is developed and disseminated and have access to participation in coursework and career development in research.

What to look for: The existence of a college research program that is adequate in scope and quality to expose students to high quality research. Examples of learning objectives may include acquisition and evaluation of scientific literature, experimental and non-experimental design, critical analysis of data, scientific writing including writing of research proposals and submission of manuscripts for publication, and hands-on experience in bench, clinical, or field research.

example	e:		
	Number of individual faculty members within each department involved in research (total research FTE)	YES □	NO
	Number of publications in refereed scientific journals, book chapters, case-reports	YES □	NO
	Regular participation and presentation of original research in scientific meetings, poster sessions, publication of abstracts	YES □	NO □
	Involvement in external research panels, commissions, and advisory or editorial boards	YES □	NO □
	Number and amount of competitive, extramural research funding	YES □	NO
	National and international research awards received	YES □	NO
D.V.M.	program learning objectives demonstrate emphasis on which of the following:	YES □	NO □
	Acquisition and evaluation of scientific literature Experimental and non-experimental research design	YES	NO □
	Critical analysis of data	YES □	NO
	Scientific writing	YES □	NO
Students	s have had opportunities to do which of the following:	YES	NO □
	Write research proposals Submit manuscripts for publication	YES	NO
	Hands-on experience in bench, clinical, or field research	YES □	NO

Council on Education Policies and Procedures Interaction with graduate students		YES NO □ □
Evidence that students learn to acquire, evaluate, and use new knowledge		YES NO □ □
Evidence of student involvement in research after graduation		YES NO □ □
Adequate student exposure to performance of high quality research		Y MD N □ □ □
Comments:		
Overall, can the college be said to be in compliance with Standard 10?	YES □	MD NO □ □

Standard 11, Outcomes Assessment

Outcomes of the veterinary medical degree program must be measured, analyzed, and considered to improve the program. New graduates must have the basic scientific knowledge, skills, and values to provide entry-level health care, independently, at the time of graduation. Student achievement must be included in outcome assessment. Processes must be in place to remediate students who do not demonstrate competence in one or more of the nine competencies.

The college should have in place a system to gather outcomes data on recent graduates to ensure that the competencies and learning objectives in the program result in relevant entry level competencies.

The college must have processes in place whereby students are observed and assessed formatively and summatively, with timely documentation to assure accuracy of the assessment for having attained each of the following competencies:

- 1. comprehensive patient diagnosis (problem solving skills), appropriate use of diagnostic testing, and record management
- 2. comprehensive treatment planning including patient referral when indicated
- 3. anesthesia and pain management, patient welfare
- 4. basic surgery skills and case management
- 5. basic medicine skills and case management
- 6. emergency and intensive care case management
- 7. understanding of health promotion and biosecurity, prevention and control of disease including zoonoses, and principles of food safety
- 8. ethical and professional conduct; communication skills including those that demonstrate and understanding and sensitivity to how clients' diversity and individual circumstance can impact health care
- 9. critical analysis of new information and research findings relevant to veterinary medicine.

The Council on Education expects that 80% or more of each college's graduating senior students sitting for the NAVLE will have passed at the time of graduation.*

*Colleges that do not meet this criterion will be subjected to the following analysis. The Council will calculate a 95% exact binomial confidence interval for the NAVLE scores for colleges whose NAVLE pass rate falls below 80%. Colleges with an upper limit of an exact 95% binomial confidence interval less than 85% for two successive years in which scores are available will be placed on Probationary Accreditation. Colleges with an upper limit of an exact 95% binomial confidence level less than 85% for four successive years in which scores are available will, for cause, be placed on Terminal Accreditation. If no program graduates take the NAVLE, the Council will use other student educational outcomes in assessing compliance with the standard including those listed in 12.11.1.

Outcomes of the DVM program must be measured, analyzed, and acted upon, as needed, to maintain compliance with the standards of accreditation and promote continuous program improvement.

What to look for:

Student achievement during the pre-clinical and clinical curriculum and after graduation must be included in outcome assessment. Evidence produced through outcomes assessment data collection and analysis must demonstrate that new graduates have the basic scientific knowledge, skills, and values to provide entry-level health care, independently, at the time of graduation.

Learning objectives for each of the nine listed competencies and a summary of the analysis of evidence-based data collected for each of the nine competencies must demonstrate graduates are prepared for entry-level practice. Evidence that there is a process to provide remediation for those students who have not demonstrated competence in one or more of the nine competencies. Evidence of student learning outcomes for the nine clinical competencies must be obtained and that students are observed and assessed formatively and summatively. Evidence that outcomes assessment results have been used to improve the curriculum are required for compliance.

 \mathbf{Y} \mathbf{MD} \mathbf{N}

Outcome assessment includes evidence of student achievement during the:

Pre-clinical years	_	
Clinical years	Y □	MD N □
After graduation Outcome assessment includes evidence that students and graduates at the time of graduat	Y □ cion, h	MD N □ □
Basic scientific knowledge	Y	MD N □
Entry-level clinical skills	Y \[\sum \text{Y} \] Y	MD N MD N
Values to provide entry-level health care independently Direct and indirect evidence exists for student competency in:		
Comprehensive patient diagnosis (problem solving skills)	Y □	MD N □ □
Appropriate use of clinical laboratory testing	Y □	MD N □ □
Record management	Y □	MD N □ □
Comprehensive treatment planning including patient referral when indicated Patient welfare	Y Y U	MD N □ □ MD N □ □
Anesthesia and pain management	Y □ Y □	MD N □ □ MD N □ □
Basic surgery skills, experience, case management	_	

Council on Education Policies and Procedures			
Basic medicine skills, experience, case management	Y □	MD	_ `
Emergency and intensive care case management	Y □	MD	
Health promotion, disease prevention/biosecurity	Y □	MD	N □
Zoonoses and food safety	Y □	MD	
·	Y	MD □ □	_ `
Client communications	Y	MD	N
Ethical conduct			
Communication skills including those that demonstrate an understanding and sensitivity to how clients' diversity and individual circumstance can impact health care	Y	MD	_ `
Critical analysis of new information and research findings relevant to veterinary medicine	Y □	MD □	N □
Evidence that students have been assessed formatively and summatively.	Y	MD	
Evidence of a process for remediation of students who have not demonstrated	Y	□ [MD	□ N
attainment of each of the clinical competencies.			⊐
	Y	MD	
Evidence of plan to reverse negative trend(s) if and when necessary			
Adequacy of NAVLE School Score Report within expected range of NAVLE passing percentages	Y □	MD	
If applicable, adequate explanation and corrective remediation measures for decrease in in NAVLE passing percentages		MD	
Evidence of assessments of educational preparedness and employment satisfaction of:			
Graduating seniors	Y □	MD	N □
	Y	MD	N
Alumni at some post-graduation point.			
Employers of graduates	Y □		N □
Program Outcomes:			
Five-year trends in student attrition rates within reason	Y □		N □
If applicable, adequate explanation and corrective remediation measures for increase in student attrition rates	Y		N □
	Y		N
Five-year trends in one-year post-graduation employment rates			
If applicable, adequate explanation and corrective remediation measures for	Y		N

N/A	A 🗆
Y □	MD N □ □
Y □	MD N □
Y □	MD N □ □
Y □	MD N □ □
Y □	MD N □ □
Y □	MD N □ □
YE □	S MD NO
	Y

COUNCIL ON EDUCATION'S EVALUATION OF ALL STANDARDS AND COMPONENTS

STANDARDS		Compliant	Minor Deficiencies	Major Deficiencies	Self-study page reference
1.	ORGANIZATION				. Lycronoc
1.1	Mission statement				
1.2	Part of an institution of higher learning				
1.3	Institutional accreditation				
1.4	Relationship between college and parent institution				
1.5	Qualifications and responsibilities of the dean				
1.6	Qualifications of the director of the veterinary medical teaching hospital(s)				
1.7	Adequacy of administrative staff – quantitative factors				
1.8	Adequacy of administrative staff – qualitative factors				
1.9	Administrative structure (governance)				
2.	FINANCES				
2.1	Adequacy of financial support for professional teaching programs and the mission				
2.2	Delineation of funding and impact of ancillary undergraduate programs				
2.3	Primary function of teaching hospital(s) and other clinical resources is education				
3.	PHYSICAL FACILITIES AND EQUIPMENT				
3.1	Adequacy of instructional environments				
3.2	Service areas for students				
3.3	Adequacy of Administrative and faculty offices				
3.4	Adequacy of veterinary teaching hospital				
3.5	Adequacy of off-campus veterinary hospitals				
3.6	Adequacy of diagnostic and therapeutic services				
3.7	Safety and facilities management plan				
3.8	Animal housing facilities				
3.9	Research and laboratory facilities				
4.	CLINICAL RESOURCES				
4.1	Adequacy of animals for DVM teaching purposes (normal vs. clinically diseased, invs. out-patient, field service, ambulatory, herd health)				
4.2	Clinical educational resources or programs				
4.3	Off-campus clinical instruction sites				

4.4	Students' involvement in the healthcare			
	management of patients (and involvement			
	with clients)			
4.5	Integration of subject-matter experts and			
4.6	clinical resources Adequacy of medical records system	П	П	
4.0	Adequacy of medical records system			
5.	LIBRARY AND INFORMATION			
	RESOURCES			
5.1	Adequacy of information retrieval resources			
5.2	Access to information resources on and off campus			
5.3	Qualifications of support personnel			
5.4	Access to support personnel			
5.5	Support for development of instructional			
	materials			
5.6	Training and support for students to			
	effectively retrieve and evaluate veterinary			
	information			
-	STUDENTS			
6. 6.1	Appropriate student body (size and		П	
0.1	representation) given mission and resources			
6.2	Additional clinical year students, veterinary			
	technician or undergraduate students			
6.3	Adequate post-graduate programs			
6.4	Student support services			
6.5	Adequacy of information provided by			
	academic catalogues and on-line resources		 	
6.6	Student Complaint policy and procedure			
	ADMIGGION			
7. 7.1	ADMISSION			
	Admission policy clear and accessible			
7.2	Appropriately structured admission committee		Ш	
7.3	Fair and unbiased student selection process			
7.4	Academic requirements			
7.5	Prerequisite requirements			
7.6	Non-academic achievement admission			
	criteria			
0	EACH TW			
8. 8.1	FACULTY Faculty – quantitative factors		П	
8.2	Faculty – qualitative factors			
8.3	-			
8.4	Promotion and tenure policies			
	Performance review procedures Faculty retention/stability			
8.5				
8.6	Role of interns, residents, and graduate students in teaching and evaluating		Ш	
	veterinary students			
	recorning students			
9.	CURRICULUM			1

9.1	Length of didactic and clinical curriculum			
9.2	Regular, central review and management			
	(revision) of the curriculum by a faculty			
	curriculum committee in conjunction with			
	the dean's office			
9.3	Adequate rigor and sequence of courses			
9.4	Students acquire an understanding of basic			
	biological principles and applied clinical			
	applications of veterinary medicine			
9.5	Fair and equitable testing/grading systems			
10.	RESEARCH PROGRAMS			
10.1	Adequate integration of research in the			
	professional program			
10.2	Active student participation in research			
10.3	Size and breadth of college research			
	program			
10.4	Quality of college research program			
11.	OUTCOMES ASSESSMENT			
11.1	Program outcomes measured, analyzed, and			
	used for program improvement			
11.2	Pre-clinical, clinical, and post -graduate			
	student achievement measured and utilized			
11.3	New graduates have the scientific			
	knowledge, skills and ability to provide			
	entry level care upon graduation			
11.4	Direct and indirect measures of student			
	learning outcomes are used to evaluate			
	clinical competence			
	Students have mastered Clinical			
	Competencies at entry level			
11.5	1. Patient diagnosis, appropriate use of			
	clinical resources, record management	 		
11.6	2. Treatment planning and referral	Ш		
11.7	3. Anesthesia, pain management, patient			
	welfare			
11.8	4. Basic surgery skills, experience, case			
	management	 		
11.9	5. Basic medicine skills, experience, case			
	management			
11.10	6. Emergency and intensive care case		Ш	
	management			
11.11	7. Health promotion, disease			
	prevention/biosecurity, zoonosis, food			
11.10	safety			
11.12	8. Client communications, Ethical conduct			
11.13	9. Critical analysis of information and			
44.4	research			<u> </u>
11.14	Annual and cumulative NAVLE scores	Ш		
11.15	Student attrition rates with reasons			
11.16	Employment rates of graduates			